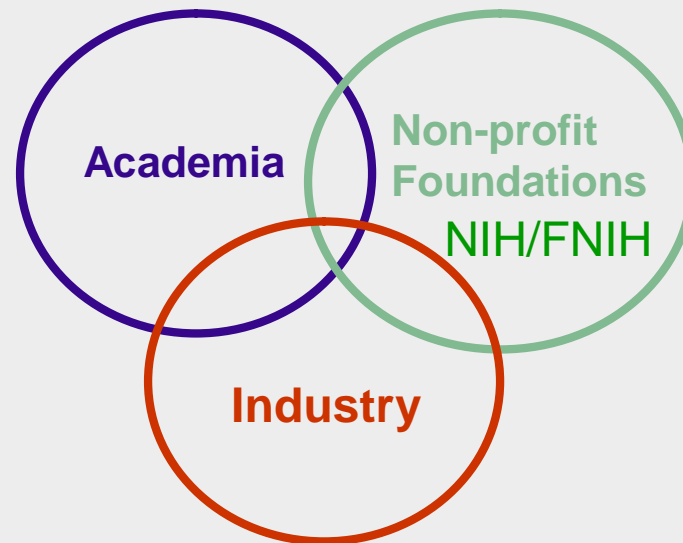


# New Partnerships: Academia, Foundations, NIH, and Industry

Linear model



Partnership model in "precompetitive space"



# Major Themes

- **Science remains critical.**
- **Foundations can and should own their strategy.**
- **Human capital is key at many levels.**
- **Its not just about money.**
- **There are opportunities for coordination and collaboration.**
- **Alignment of goals is critical for success.**
- **There is a glaring need for a tool to learn from failures.**
- **Ethics is taking on increased importance.**
- **Good communication with all stakeholders.**

# Wrap-up

- **What did we miss?**
- **Is there some area that we should drill into deeper?**
- **Are there resources that need to be created to help existing or emerging philanthropies or other funders?**